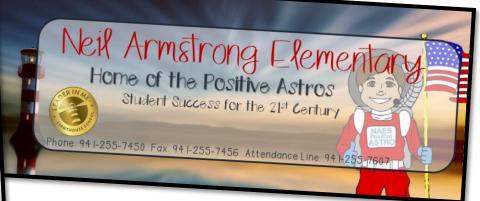






Principal: Angie Taillon

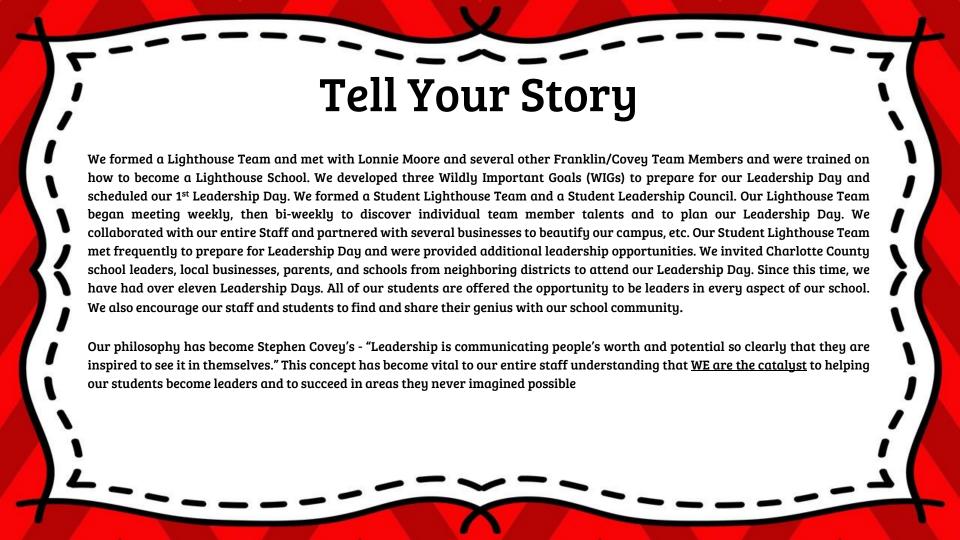




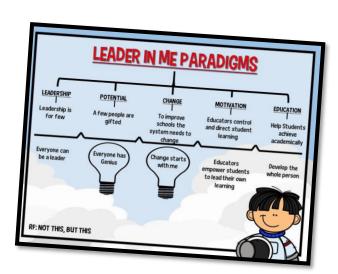
Our Leader in Me journey began the summer of 2009. Our School Improvement Team met to rewrite our School Vision: Student Success for the 21<sup>st</sup> Century! and Mission Statement: Neil Armstrong Elementary will lead by example to develop character and competence in every student. Then, our Visioning Team met with Franklin/Covey in the summer of 2009 after reading the Leader in Me book by Stephen Covey.

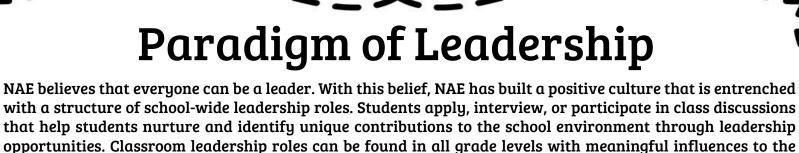
The Visioning Team worked diligently to discuss what our school's foundation would be built on and created a visual of a rocket ship modelled after A.B. Combs' schoolhouse model. We then invited all staff members to read the LIM book in a PLC and implemented the 7 Habits into our school's culture. Our Reading Coach created songs for each of the 7 Habits, and we gathered input from our PTO and SAC Committees and shared the 7 Habits and LIM implementation. We purchased the Leader in Me book and The 7 Habits of Happy Kids book for all staff members, and all classroom teachers were given 7 Habits tree posters and individual bulletin board sets. Students also worked in 7 Habits workbooks with their students. Teacher began developing individual projects that incorporated the 7 Habits using Thinking Maps. Classroom Data Walls began to take-off with students owning their own data and presenting their goals and growth in Student-Led Conferences. Staff members began volunteering to mentor students and we implemented a Student Mentoring Program.

We were approached by our director of PD to see if we were interested in becoming a Lighthouse School. At the time, there were only seven schools in the world that had earned this status. We have tied our WIGs to our academics and have focused all of our last few yearly themes on the LIM paradigms in the LIM Framework. We have also taken our district's Strategic Plan titled, "One Voice, One Team, One Message" and aligned everything we do with the LIM Framework. Click on this link to see our framework.



## Living the Five Core Paradigms





Student voice is highlighted at NAE by involving students in school decisions such as school uniform policy and community involvement events. Furthermore, students use their voice to lead events, present at PTO and SAC, lead school tours and assemblies, and contribute to class meetings.

overall school culture.

NAE has active Student and Staff Lighthouse Teams that meet regularly. Our Lighthouse Teams and other action teams work collaboratively on school-wide initiatives to achieve our WIGS. NAE students and staff members work endlessly to improve and maintain all leadership aspects of our school environment. NAE's Parent and Family Engagement Team works with school leaders to develop action plans that are implement to increase stakeholders participation. At NAE, shared leadership empowers students to develop skills needed to be successful in all areas of their lives.





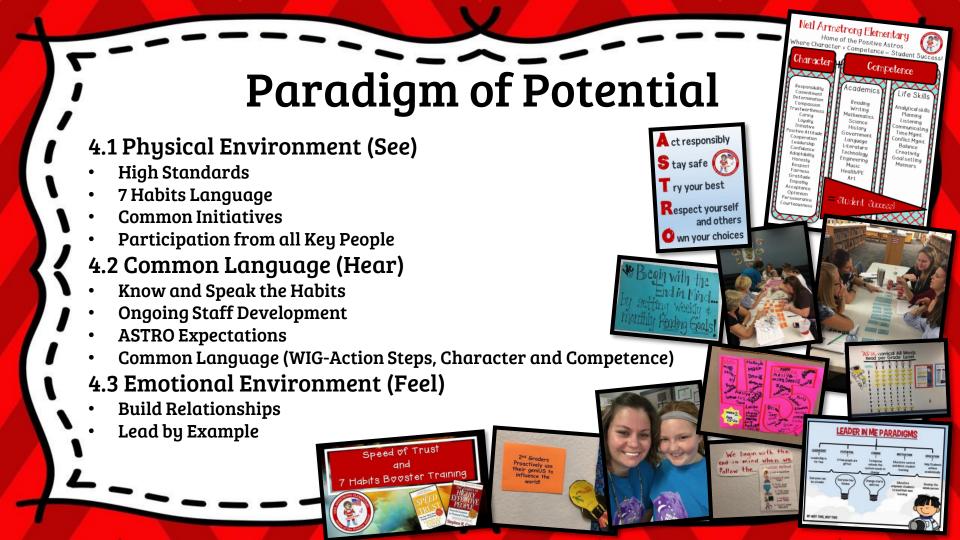


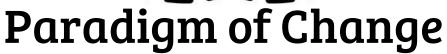
NAE believes that everyone has genius. NAE's school-wide theme for the past two years has revolved around the paradigm of potential. NAE has made an effort to show everyone how to identify their genius, ignite their genius, and launch their genius. From this effort, we have developed and sustained a more positive physical environment, a common language, and a supportive emotional environment.

NAE school leadership ensures that staff and students feel valued and appreciated for what they contribute to our school environment. NAE cultivates relationships through school-wide initiatives such as class meetings using Restorative Justice and Sanford Harmony kits.

At NAE, we have high standards for the physical environment. School leadership believes all students deserve to learn in a safe learning environment that is beautified and well-maintained for all stakeholders. All staff members participate in the beautification process. Action Teams plan school-wide projects that not only help beautify and keep our campus clean, but encourages our students to have pride in their school.

At NAE, students and staff members comfortably and organically use the 7 habits language. The language is displayed in the physical environment and can be found within lesson plans. Staff members engage in ongoing professional development that helps to sustain and expand on the use of our common language. For example, NAE staff members participated in a booster for the Speed of Trust recently. The 13 Behaviors of High Trust are embedded deeply in our schools' culture, along with the 7 Habits. The language and behaviors taught in the Speed of Trust are reviewed annually with all staff members. Another common language used around our NAE campus derives from our ASTRO expectations. Our ASTRO expectations can be found all over campus, in student planners, and on digital platforms. The ASTRO expectations stand as a great reminder of what is expected for behavior at all times.

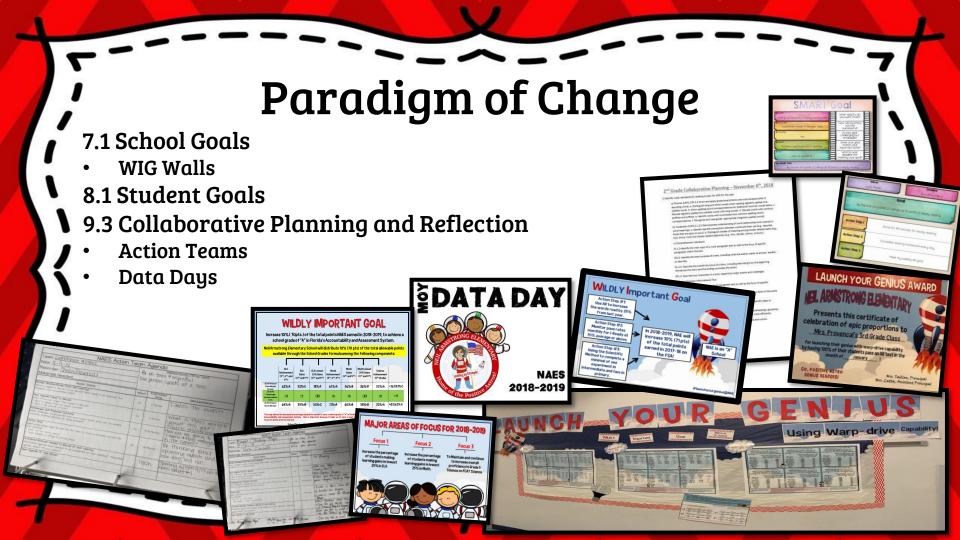




NAE promotes this paradigm by expressing an attitude that we can always improve by continuously sharing school-wide date with stakeholders and setting goals to improve. Setting goals and striving for improvement is entrenched in our school culture through development of school-wide WIGS and Action Steps. NAE has one academic WIG this year. NAE is striving to become an "A" school in the Florida Accountability system by increasing by 10% (71 points) more total points earned in 2017-2018. NAE developed three Action Steps to help accomplish this goal. This WIG models and displays the correct format for writing goals. On campus, NAE has four WIG walls that display our school's monthly data and the progression of each Action Ttep towards the school WIG. Each grade level displays WIG walls that highlight their own data and progression of each Action Step. NAE's WIG is written for student to fully understand what is needed to be accomplished by the end of the school year. Lastly, each classroom exhibits their own WIG wall. Data is reviewed monthly and classrooms are rewarded with a Traveling Genius Trophy when criteria of our Action Steps is achieved. School leaders visit each classroom monthly to celebrate the growth of individual students' progression and contribution to our Action Steps.

Students are taught to make a habit of setting academic and social goals. Templates are designed for students to understand the importance of developing SMART goals and action steps to accomplish those goals. Academic goals align with our school-wide WIG and directly influence student achievement in targeted areas. Teachers confer with students often to confirm that progress is being made and goals are being achieved. NAE has developed a mentoring program that offers peer-to-peer relationship building that includes accountability partners.

NAE has developed a master schedule that allows teachers to collaboratively plan by developing impactful and meaningful lessons that implement effective instructional strategies into all classrooms. NAE strives to create equal educational opportunities for all students. Lastly, NAE teachers participate in three grade level data days throughout the school year. These data days allow us to review data, reflect on current practices, develop and review action plans and build collaborative relationships.





NAE works to empower students to be a leader of their own learning. Generational poverty is an issue that is seen in our community. Empowering students to take the lead in their own learning is critical to helping them overcome this challenge and many others they face in their daily lives.

NAE's Positive Astros use leadership notebooks to develop academic and personal goals. Students WIGS are aligned with school-wide Action Steps, grade level standards, and classroom expectations. Classroom routines are developed to monitor and update leadership notebooks. Students begin with the end in mind to set goals for tracking their data. They take pride in accomplishing personal goals and taking ownership of their data.

Parents are invited to attend formal and informal student-led conferences in all grade levels. Leadership Day is another opportunity for students to share their data with visitors. With student leadership notebooks, students share goals, celebrations, contributions, and other accomplishments. Students take ownership of their leadership notebooks and enjoy conversing with their families, adult leaders, student mentors, and/or peers. The process of sharing data at student-led conferences is continuously improved through feedback from stakeholders.

NAE's Action Teams develop school-wide projects that empower students to take charge of their own learning, also. Student-led learning is encouraged through many experiences such as Genius Hour, Shark Tank projects, Wax Museums, and International Market Day.





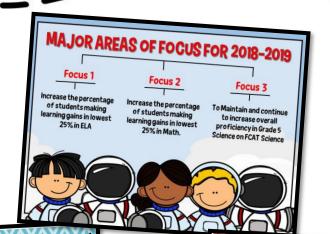
NAE develops the whole student by providing multiple opportunities for all stakeholders to be involved in our school culture. This involvement can be seen at NAE through teachers and staff members modeling the 7 Habits and other leadership principles. Teachers and staff members know, speak, and apply the 7 Habits in our school environment. Students observe and duplicate behaviors seen at school. For example, SRO Moore is a vital member of our school's culture. The behaviors exhibited from SRO Moore have greatly impacted our students positively. With her Positive Astro Training Program, students have worked on applying these principles and some students have expressed they want to become a police officer when they grow up.

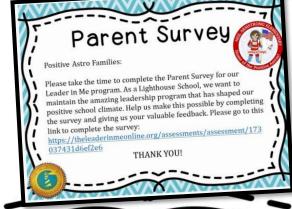
NAE strives to communicate effectively through print, electronic, and or verbal communication. NAE's assistant principal makes weekly phone calls that remind students and parents of all upcoming events. NAE has an active social media platform for communication. Numerous family and community members follow this platform. NAE teachers use DOJO and Remind apps to communicate frequently with families. NAE sends school stories out using DOJO and Remind, as well. Our school website is updated frequently and utilized by most stakeholders. Our school website provides information on Title 1, SAC & PTO, community events, and so much more! Lastly, NAE has school planners that help students stay organized and provide families with daily communication, grade level resources, attendance tracking, and goal setting!

NAE is involved in our local community by hosting and participating in many family and community events. One of the largest events we host accompanies our beginning of the year Title 1 Open House. This event is called Neil's Nuggets of Knowledge. At this event, community partners are invited to share information and give resources. Families enjoy a PTO provide dinner while gaining a great deal of information about community partnerships. NAE hosts a Leadership Day each year and involves all stakeholders including families, community partners, and other school staffs. Lastly, we participate in community wide projects, contests, and competitions. Through our participation, NAE has made long-lasting partnerships with Chick-fil-A and Sonshine Baptist Church.









ers for the 21st Centur
Opening Leadership Ceremony □ Fair □ Good □ Great
Overall Student Leadership    Fair   Good   Great
Character and Competence Tours ☐ Fair ☐ Good ☐ Great
Goal Tracking (Data)
□ Fair □ Good □ Great
Leadership Environment
□ Fair □ Good □ Great
Overall Experience at our School



Our MRA results show above average results in Staff Social-Emotion Teaching Readiness and Family Involvement. Staff Social-Emotional Teaching Readiness is one of NAE's highest measureable results. NAE has worked hard to maintain the staff readiness in social-emotional concepts. With the implementation of PBIS and Restorative Justice, our character education at NAE continues to benefit our students greatly. Developing Character and Competence in our students remains a priority in our pursuit of developing the whole child. NAE staff models interpersonal and personal effectiveness that contributes to the social-emotional teaching of all our students. NAE has worked hard to involve families in our school environment. One way that we have improved this area is by including parents on our Action Teams. This has allowed parents to be involved in decisions, planning, and overall improvement of our instructional environment. Parents have found their voice at NAE and know that they are a valuable part of our school community.

Surprisingly to us, student leadership seems to be a lower measureable result. When looking more closely at this area of improvement, we see many positive results within the section. For example, students know what is important in their lives and that they are in charge of doing well in school. This positive reflection is uplifting in our continuous pursuit of overcoming generational poverty.

> I wanted to thank you and your entire staff for an amazing experience last Friday. Your Lighthouse Leaders were outstanding as speakers, tour guides, and source of information. The way your students represent themselves and their school is something to be proud of. We can only hope to bring a small part of what you do at Neil Armstrong to our school next year. As a team we have great pictures and informational sheets from our visit to guide us in Again, thank you so much for opening your doors for us to visit. Assistant Principal

Leadership		Non-				ľ
Student Leadership	Your School	LH	+/-	LH LIN	A +/-	
	65.7	68.4	-2.7	70.7	-5.0	
Staff Social-Emotional Teaching Readiness	87.0	81.2	5.8	83.7	3.3	
Family Involvement	00.5	81.0				

Neil Armstrong ES

Family Efficacy

Neil Armstrong ES Fall 2018 Family-School Relationships Survey, Family Survey

## Measurable Results: Culture

When visitors speak about their experiences at Neil Armstrong, they speak most often of our positive school culture. Neil Armstrong is known for having a "pulse-like" feel when you enter our school. The overall school environment is positive, safe and welcoming. Students and staff feel supported, and this contributes to our positive environment. School events are scheduled and planned throughout the school year that allow families to contribute to the academic and social successes of students. Student Engagement is an area that produced lower than expected results on our survey.

Neil Armstrong ES
Fall 2018 Family-School Relationships Survey, Family Survey

School Climate

Your average
74%

130 responses

Neil Armstrong ES
Fall 2018 Family-School Relationships Survey, Family Survey

School Climate

Your average

School Climate

School Climate

School Climate

Your average

School Climate

Within this area, we find students are not as excited about their school work as we hoped they would be. However, they are excited to be at school and involved in their own instructional environment. Furthermore, students expressed that they learn as much as they can from their classes. Finally, the culture of Neil Armstrong is supported by our incredibly motivated staff. Staff members feel empowered and fulfilled by working in a positive school climate. Staff members feel that they are involved in important work for children and strive to make a difference in our students' lives. Staff members feel accountable for hitting professional goals and support our school WIGS and Action Steps.

Culture	Your School	Non- LH LIM	+/-	LH LIM	+/-		
Supportive Environment	79.7	73.7	6.0	79.8	-0.1		
Student Engagement	66.4	71.4	-5.0	73.7	-7.3		
Staff Satisfaction	86.6	81.0	5.6	85.1	1.5		
CLIMATE SURVEY AVER	CLIMATE SURVEY AVERAGES - ELEMENTARY						

Parent Ultimate Question 2018 - 2019									
ELEMENTARY  2018-19   2017-18   2016-17   2015-16   2014-15   2014									
NAE	7.84	7.96	2016-17 8.04	2015-16 8.16	2014-15 7.72%	2013-14	2012-13	2011-12	2010-11
				0.10	1.12%	7.6	8	8	7.8

## Measurable Results: Academics

In the first few years of our Leader in Me implementation, NAE witnessed a 10% proficiency increase on our state reading assessments. That increase continued to grow as we became the 17th Lighthouse school in the world in 2011. In our ten years of implementing Leader in Me, we have seen academic growth in all areas. We have increased to one of the top performing schools in our district.

In the past year, our B School Grade dropped to a C in Florida's Accountability and Assessment System. This drop was disheartening after working so hard to maintain and improve our school grade. However, with a growth mindset, NAE developed an academic WIG that will help achieve the growth necessary in all academic areas. In the development of our academic WIG, we identified areas of strengths and weaknesses. We have high academic achievement in all areas but need to close the achievement gap between students without disabilities and students with disabilities. Finally, we have developed and implemented Action Steps to overcome this gap and improve our overall academic gains.

School Grades Histo	ory			
Year	2017-18	2016-17	2015-16	2014-15
Grade	С	В	В	B*

## WILDLY IMPORTANT GOAL

Increase 10% ( 70pts.) of the total points NAES earned in 2018-2019, to achieve a school grade of "A" in Florida's Accountability and Assessment System.

Neil Armstrong Elementary School will distribute 10% (70 pts) of the total allowable points available through the School Grades formula among the following components:

	ELA			, 1	, 1			
	Achievement (3 <sup>rd</sup> , 4 <sup>th</sup> , and 5 <sup>th</sup> )	Gains (4 <sup>th</sup> and 5 <sup>th</sup> )	ELA Lowest 25% Gains (4 <sup>th</sup> and 5 <sup>th</sup> )	Math Achievement (3 <sup>rd</sup> , 4 <sup>th</sup> , 5 <sup>th</sup> )	Math Gains (4 <sup>th</sup> and 5 <sup>th</sup> )	MathLowest 25% Gains (4 <sup>th</sup> and 5 <sup>th</sup> )	Science Achievement	
20 18-19 Actual School Grade							(5 <sup>th</sup> Grade)	
Earned:	62%=A	52%=C	18%=F	67%=A	56%=B	36%=D		
20 13-19 Percentage					2070-0	26%=0	70%=A	= 361/52%
increase needed for A:	+2	±7	+32	<u>+4</u>	+4	+22	+0	
20 13-19 School Grade Wanted:	64%=A	500/ P					<u></u>	+71
orade Wanted:	0176-A	59%=B	50%=C	71%=A	60%=B	58%=B	70%=A	432/62%A

Academics	Your School	Non- LH LIM	+/-	ин и	M +/-
Teacher Efficacy	84.1	79.5	4.6	84.6	-0.5
Student-Led Achievement	65.1	66.4	-1.3	67.3	-2.2





Helio Positive Astro Familia

lead getting tready for the conder-feature in its execution west. The family Center will have its grand opening on September 8th. Mrs. Similih has been working that me the first believe and. The Service center will be open every Teerday and Thursday from 100 to 900 am and 2,00 to 3,000 pm factor seeps to be can get your per out. To 3 books and get 4 september 0, it is a perfect way to bally your family storage.

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Neil Armstrong has been a Lighthouse school for nine years. In those nine years, our deltas have continuously improved. In our initial review, Discipline was a major area of concern. Neil Armstrong started the process to become a Lighthouse school in 2009. With the implementation of the Leader in Me program, Neil Armstrong was starting to make great strides academically, but staff morale was low and discipline issues were increasing. In 2010, Neil Armstrong developed a school-wide PBS Team to work aside the Lighthouse Team. These teams started meeting monthly to develop a plan that would decrease discipline issues, increase staff morale, and improve the school culture. In the first two years, Neil Armstrong was busy enhancing the culture of the school with a new logo and became known as "Home of the Positive Astros". Additionally, Neil Armstrong implemented 34 character words into the curriculum and celebrated these characteristics during Positive Astro Assemblies. Finally, Mrs. Taillon shared Franklin/Covey's 13 Behaviors of High Trust Leaders with Staff, PTO and SAC to improve relationships and start the process of building a more positive school culture. In that second year of implementation, discipline incidents decreased by approximately sixty percent.

In more recent years, Neil Armstrong has implemented other programs that have helped maintain a low percentage of discipline incidents. Neil Armstrong has Action Teams in place that monitor student discipline incidents. One Action Team that has been very successful is our Restorative Justice Team. This team has developed systems to help teachers implement Class Meetings to resolve classroom issues while understanding and incorporating the 7 Habits. At this time, we have 79% of our students without any discipline incidents. This is an improvement from last year. We will continue to maintain and improve in the area of discipline incidents.



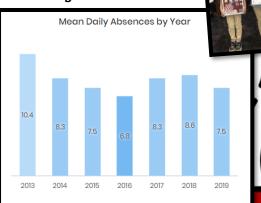


Another delta identified when Neil Armstrong first started the Leader in Me program was attendance. The first two years of implementation resulted in a decrease of missed school days. Attendance occurrences decreased from over 9,500 in the first year of implementation to about 5,400 the following year, even with a higher population.

As a Lighthouse school, we have continuously seen a decrease in daily absences until recently. In the years of 2017 and 2018, we started to see our attendance data increase. At the beginning of this year, we decided to focus more on attendance. Neil Armstrong's assistant principal made an effort to remind parents of the importance of attendance by adding daily attendance tracking to school planners. In addition, students set attendance goals and attendance was tracked weekly and reported to families through school phone calls. Neil Armstrong participated in community projects that highlighted the importance of being at school all

Neil Armstrong's school social worker diligently called parents weekly about their child's attendance. Neil Armstrong created a data wall on attendance in a common location for all students to see the effort being made to track attendance. Finally, attendance was celebrated all year long with positive reinforcements be awarded to students who had perfect attendance each quarter. With a focus on attendance, we have seen a decrease in daily absences this school year. Our hope is to continue this trend.

day, every day! Students ever participated in a state-wide poster contest!









In the 2019-2020 school year, Neil Armstrong is taking on "A" new 20/20 vision. With this laser like focus, Neil Armstrong is developing action plans to improve three subcategories of the three main areas on the Leader in Me Framework. These subcategories were identified using our Measureable Results Assessment.

**Leadership:** Neil Armstrong is looking to improve our overall usage of our Student Leadership Notebooks. Our Measureable Results showed a weakness in our Personal Effectiveness subcategory of Leadership. This subcategory is defined as students taking responsibility for their actions, setting goals, and persisting even when things are difficult. Neil Armstrong is recently one-to-one in technology in all 3<sup>rd</sup>, 4<sup>th</sup>, and 5<sup>th</sup> grade classrooms. With this advantage, Neil Armstrong's Core Team is developing a digital Leadership Notebook. Neil Armstrong believes this will help students more easily set goals, track progress towards goals, and celebrate successes. Furthermore, we are looking forward to making this process more manageable for Neil Armstrong's teachers.

